UNIVERSITY COMMITTEE ON WOMEN
YEAR-END REPORT
2006-2007

Submitted April 2007
Eileen Thacker, Chair

UCW was very busy and productive in the 2006-2007 academic year. Many members contributed to the success of the University Committee on Women (UCW). The membership roster is included as Appendix A.

Monthly meetings were held, and over the year UCW met with Athletic Director Jamie Pollard, Provost Elizabeth Hoffman, and President Geoffrey and Provost Hoffman together to discuss issues felt to be important to women at ISU. The Executive Committee met the week prior to each UCW meeting throughout the year.

The report has been organized to highlight the key activities and accomplishments of UCW over the past year.

1. Revision and organization of UCW Governance Document

Under the direction of Lisa Orgler, Vice Chair of UCW, in conjunction with an ad hoc governance document committee, the governance document was re-assessed, re-organized and up-dated to reflect the current committee structure and governance procedures. For the entire revised governance document, refer to Appendix B. Key changes are listed below:

a. Membership:

The membership roster and numbers were updated to better reflect the needs of the committee.

The chair position was formalized to a 3-year duration consisting of Vice Chair, Chair and Past Chair. Specific duties were assigned to each position to ensure continuity in leadership of UCW.

Membership will be coordinated each spring by the Past Chair in conjunction with the Executive Committee and the Provost’s office.

b. College Review:

See Item number 2 below. The procedure for college review was included in the governance document to ensure consistency in the review procedure.

2. College Review Subcommittee

An important charge for the UCW is to review the status of women in the various colleges at ISU. Under the leadership of Kristen Constant, the committee began to review the College of Business. The first action undertaken was to develop Procedural Guidelines for Review of the Status of Women in Colleges. It is hoped this document will serve as a template for future college reviews to better ensure a consistent approach to the process by the committee.
It outlines the makeup of the review committee, the process, and guidelines for the report. The College of Business Review Committee has been formed in consultation with the Office of the Provost and is made up of members from UCW and the College of Business. The review process began in the spring semester of 2007, and it is anticipated that it will be completed within the next year. The college review document has been incorporated into the UCW Governance Document.

3. Childcare and Family Subcommittee

There were three primary actions taken by the Childcare and Family Subcommittee under the leadership of Sherrie Wolfe. The first important need identified by the committee was assessing the availability of changing stations, and the second was evaluating the number and quality of lactation stations across campus. Currently, changing stations have been placed in a number of buildings, and their review is ongoing. It was recognized by the committee that progress is being made in developing more lactation stations on campus; however, improvement of current stations and the need for additional stations was acknowledged. A need to formalize a process for updating, adding and maintaining these stations was recognized. It was suggested that all new buildings should include both lactation and changing stations. Another priority determined as important for this committee was generating and monitoring support for graduate student family leave policies.

4. Workplace Climate Subcommittee

It was recognized by UCW that changes based on the Campus Climate Survey need to be continued. A primary concern of this past year’s subcommittee was to address specific issues introduced by the Women’s Leadership Consortium early in the academic year. The Workplace Climate Subcommittee chaired by Ingrid Lilligren presented a memo that included recommendations that the committee felt were important to UCW based on the WLC document and the Campus Climate Survey. The concerns raised in the memo by the committee will be addressed by the Executive Board in conjunction with the subcommittee over the summer.

5. Budget Model Subcommittee

The Budget Model Subcommittee was formed to monitor the newly proposed Resource Management Model being implemented at ISU. While this committee did not have many responsibilities this past year, it will play an important role in the future as the new program is implemented. It is of concern as the University becomes more entrepreneurial in nature, that diversity, in both color and gender, is supported and maintained.

6. Searches Subcommittee

The Search subcommittee was led by Tanya Zanish-Belcher. Members of this committee, especially Tanya, actively participated in a number of searches undertaken to fill administrative positions at ISU. Tanya and the committee were active in recommending the Provost position be offered to Dr. Elizabeth Hoffman. Dr. Hoffman was installed as the new Provost in January 2007. It was often challenging for members of UCW to attend forums for candidates due to minimal notice.
7. Athletics Subcommittee

There was no action undertaken by this committee. However, this is an important committee to maintain to ensure adequate supervision of women’s issues in athletics.

Chair Recommendations:

This has been a productive year and the capable assistance of Ruth Birch, provided as administrative support from the Provost’s office is gratefully acknowledged. Formal organization of the documents, minutes, and committee reports was successfully performed. Each committee was given a notebook to ensure that all documents are maintained for future use. Most documents will be archived to ensure continuation of policies adopted by the committee. A CD was included to electronically maintain all documents for keeping in the archives. This will ensure a more effective transition for future Chairs and ensure membership will be in place and ready to function in the fall. Organizing and updating the governance document and the college review process will also ensure a consistency to these processes.

It is recommended that administrative support be continued, as that is invaluable to the Chair. It is also recommended that the current funding for UCW be maintained. These monies were used to support the fall retreat, purchase supplies for making the committee notebooks, provide support for the Fall Welcome Reception for women new to the university, and in addition, to have a final wrap-up luncheon to end a successful and productive year.
## Appendix A

<table>
<thead>
<tr>
<th>Name</th>
<th>Representing</th>
<th>Title/Unit/College</th>
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</thead>
<tbody>
<tr>
<td>Thacker, Eileen</td>
<td>Chair (Faculty)</td>
<td>Professor, Veterinary Microbiology &amp; Preventive Medicine</td>
</tr>
<tr>
<td>Orgler, Lisa</td>
<td>Vice Chair (P&amp;S)</td>
<td>Assistant Director, Reiman Gardens</td>
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<tr>
<td>Carlson, Susan</td>
<td>Provost</td>
<td>Associate Provost</td>
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<tr>
<td>Birch, Ruth</td>
<td>Admin Support</td>
<td>Secretary, Office of the Provost</td>
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<td><strong>Faculty Representation</strong></td>
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<tr>
<td>Andreasen, Claire</td>
<td>Vet Medicine</td>
<td>Professor and Chair, Department of Veterinary Pathology</td>
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<td>Andreotti, Amy</td>
<td>LAS</td>
<td>Associate Professor, Biochemistry, Biophysics &amp; Molecular Biology</td>
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<td>Blackhurst, Jennifer</td>
<td>Business</td>
<td>Assistant Professor, Logistics Operations &amp; Management Info Systems</td>
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<td>Constant, Kristen</td>
<td>Engineering</td>
<td>Associate Professor, Materials Science &amp; Engineering</td>
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<td>Heising, Carolyn</td>
<td>Faculty Senate</td>
<td>Professor, Industrial &amp; Manufacturing Systems Engineering</td>
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<td>Kling, Catherine</td>
<td>Agriculture</td>
<td>Professor, Economics</td>
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<td>Lilligren, Ingrid</td>
<td>Design</td>
<td>Associate Professor, Art &amp; Design</td>
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<td>Marinko, Rita</td>
<td>Library</td>
<td>Associate Professor, Library</td>
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<td>Thompson, Ann</td>
<td>Human Sciences</td>
<td>University Professor, Curriculum &amp; Instruction</td>
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<td>Covey, Debra</td>
<td>P&amp;S</td>
<td>Program Manager, Ames Lab</td>
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<td>Dixon-Fox, Kerry</td>
<td>P&amp;S</td>
<td>Architect, Facilities Planning and Management</td>
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<td>Flagge, Carmen</td>
<td>P&amp;S</td>
<td>Program Assistant, Dean of Students</td>
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<td>Fowler, Chris</td>
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<td>Program Coordinator, Carrie Chapman Catt Center</td>
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<td>Larabe, Beth</td>
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<td>Research Associate, Agronomy</td>
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<td>Lundy-Evans, Lynn</td>
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<td>Program Assistant, Multicultural Student Affairs</td>
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<td>Sloan Schroeder, Camille</td>
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<td>Thorland-Oster, Vicky</td>
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<td>Program Coordinator, Undergrad Student Services, Electrical &amp; Computer Engineering</td>
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<td><strong>Merit Representation</strong></td>
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<td>Dobelis, Pat</td>
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<td>Secretary, Thielen Student Health Center</td>
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<td>Larkin, Deborah</td>
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<td>Marrujo-De-O’Hara, Carolyn</td>
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<td>Tait, Janet</td>
<td>AFSCME</td>
<td>Secretary, Ecology, Evolution &amp; Organismal Biology</td>
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<td>Garrety, Cynthia</td>
<td>Graduate</td>
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<td>Gibbs, Melissa</td>
<td>Junior</td>
<td>Art and Design</td>
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<tr>
<td>Mason, Gia</td>
<td>Graduate</td>
<td>Educational Leadership &amp; Policy Studies</td>
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<td><strong>Women's Leadership Consortium (WLC) Sustaining Members</strong></td>
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<tr>
<td>Bystrom, Dianne</td>
<td>WLC</td>
<td>Director, Carrie Chapman Catt Center for Women &amp; Politics</td>
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<tr>
<td>Dusselier, Lauri</td>
<td>WLC</td>
<td>Program Coordinator, Thielen Student Health Center</td>
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<td>Espinoza, Carla</td>
<td>WLC</td>
<td>Assistant Vice President, Human Resource Services &amp; Director of Equal Opportunity &amp; Diversity</td>
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<td>Graden, Julia</td>
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<td>Program Coordinator, Family Resource Center</td>
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<td>Miller, Pat</td>
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<td>Program Manager, University Lectures Program</td>
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<td>Olds, Kris</td>
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<td>Program Assistant, Public Safety</td>
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<tr>
<td>Price-Herndl, Diane</td>
<td>WLC</td>
<td>Director, Women's Studies Program</td>
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<tr>
<td>Rice, Penny</td>
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<td>Director, Margaret Sloss Women's Center</td>
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<td>Sanders, Cali</td>
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<td>Sr. Associate Director, Athletic Department</td>
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<td>Wolfe, Sherrie</td>
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<td>Executive Director, YWCA</td>
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<td>Zanish-Belcher, Tanya</td>
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<td>Associate Professor, Library</td>
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<td>Zunkel, Karen</td>
<td>WLC</td>
<td>Program Manager, Women in Science &amp; Engineering</td>
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University Committee on Women

Governance Document

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March 5, 2007
Mission Statement
The University Committee on Women (UCW) works to promote a university climate that fosters the full participation of women faculty, staff and students. The committee concerns itself with policies and practices that may cause particular difficulties for women as employees and students.

Goals
The goals of the University Committee on Women include the following points:

1. Represent the interests and concerns of all women in the university community.
2. Advise the university administration on issues affecting women faculty, staff, and students.
3. Assist women in mentoring and networking opportunities.
4. Monitor the institution's performance in regard to representation and advancement of women.
5. Promote a supportive learning and working environment for women.
6. Assist and advocate in the development of policies and practices that promote the equitable participation and treatment of women employees and students.
7. Participate in recruitment and selection processes for leadership positions across the university and within the colleges.

(Revised 2002)
Operating Procedures

Purpose
The UCW was formed in 1972 by then Vice President George Christensen with the following purpose:

The committee will have the responsibility of making a thorough study of the status of women at all levels of the university and of recommending positive steps that the university should take to ensure the current status of women, not only in terms of numbers and salaries, but also in relation to policies and practices of the university which may inadvertently cause special difficulties for women employees and students. In addition, this committee should concern itself with methods by which the university can promote fuller participation of women in the university community, especially in relation to the admission of students, the hiring and promotion of faculty, and opportunities for promotion for women non-academic employees.

Membership
The membership of UCW shall be comprised of 32 members that include the following:

- Faculty (9): to include one representative from each college (seven total), one representative from the library and one representative of Faculty Senate (this last position is reappointed each year).

- Merit (9): to include seven appointed members, one representative of AFSCME and one representative from Supervisory/Confidential Council (these last two positions are reappointed each year).

- Professional and Scientific (9): to include eight appointed members and one representative from Professional and Scientific Council (this last position is reappointed each year).

- Student (4): to include two graduate and two undergraduate student appointments, at least one of those representatives should be from Government of the Student Body (GSB) and another from Graduate & Professional Student Senate (GPSS).

- Ex-officio (1): to include one representative (voting privileges) from Women’s Leadership Consortium (WLC). Three representatives can be sent, but only one can vote.

The UCW is an “appointed” body with formal appointments made through the Office of the Provost. A list of possible appointees is to be given to the Provost following an open announcement to solicit names of interested and qualified individuals as prepared by the UCW membership subcommittee and approved by the committee as a whole.

All appointed members shall serve on a three-year rotation with one opportunity for reappointment to consecutive terms. All representatives will serve for the term as designated by their organization/constituency.
If a member resigns during his/her term, a new appointment will be made through action of the Executive Subcommittee with approval by the Provost. The newly appointed member shall complete the remainder of the term of the person who resigned. This person may be reappointed to a consecutive full term (3 years), if s/he has served less than 18 months of the resignee’s term of appointment.

**Chair, Vice Chair and Past Chair**

Chair, Vice Chair and Past Chair positions will be appointed by the Provost using a parallel process to membership appointment. The term of office for each position will be one year. The Vice Chair will move into the position of Chair following their one-year term, and then move into the Past Chair position upon completion the Chair position. WLC Ex-officio members may not be considered for the position of Vice Chair, Chair or Past Chair unless they step down from their voting ex-officio position. In case of resignation the current Chair and Office of the Provost representative will appoint a replacement.

**Duties of each position include:**

The Chair position will lead all UCW meetings, write appropriate grants, attend WLC meetings, help plan events with administrative assistant, lead monthly Executive Subcommittee meetings, make appropriate appointments as necessary, ensure issues of each membership are addressed, and prepare an end-of-the-year summary with input from each sub-committee, along with other important papers, to be filed with the Provost and placed in University Archives.

The Vice Chair will lead meetings that Chair cannot attend, review UCW governance documents annually and present changes at Fall Retreat, and attend WLC meetings when Chair cannot attend.

The Past Chair will lead meetings that the Chair and Vice Chair cannot attend, attend monthly Executive Subcommittee meetings, coordinate membership recruitment and status with Provost’s office for the upcoming term, and attend Executive Subcommittee meetings.

**Subcommittees**

Subcommittees shall be formed at the Fall Retreat based on current issues and necessity. Each subcommittee will elect a chair and meet regularly outside the UCW general meetings. A binder is given to each subcommittee to record annual progress and to transfer information to the same subcommittee the following year. Both UCW members and non-members may serve in subcommittee positions. The subcommittees formed shall represent the issues of concern as identified by the UCW. Standing subcommittees include: search and college review.

**Meetings**

Meetings of the UCW are open to the public and shall be held at least once per month when the university is in session; summer meetings are at the discretion of the chair. Advance notice of meetings should be posted on the UCW website and University calendar. A quorum at any official meeting of the UCW shall be ten voting members.

The Operating Procedures may be amended at any official meeting of the UCW by two-thirds of those present and voting provided that the amendment has been
submitted in writing at the previous meeting and notice given to all members not present to ensure adequate knowledge of the proposed change.

An Executive Subcommittee should meet prior to each UCW meeting to set the agenda, be involved in membership selection, and plan how to use UCW funds for the upcoming year. This committee should consist of the Chair, Vice Chair, Past Chair, Office of the Provost representative, administrative support, plus those membership groups not represented in the Chair positions (P&S, Faculty, Student, or Merit).

Administrative support is provided through the Office of the Provost to take minutes and prepare agendas, organize sub-committee binders, assist in planning retreats, coordinate archival process, and initiate communication between WLC members.
Membership

Committee Appointment
The Executive Subcommittee, led by the Past Chair, will coordinate efforts with the Office of the Provost to make requests for UCW Committee member nominations each spring. The Executive Subcommittee will review applications and discuss final selection with the Office of the Provost so final selections can be completed in late spring.

Faculty Members (33.9% of all Faculty are women, 2005 Fact Book)
Representatives from each of the seven colleges: Agriculture, Business, Design, Engineering, Human Sciences, Liberal Arts and Sciences, and Veterinary Medicine, plus the Library will be recruited for membership to UCW. The Provost shall request nominations from Deans, Department Heads, and Directors for representatives from each college. The Provost’s Office will work with the Executive Subcommittee to select members. Individuals interested in membership to UCW can self-nominate through an application form found on the UCW web site (http://www.public.iastate.edu/~ucw/). The role of the faculty members is to ensure that issues facing women faculty are expressed and outreach to women faculty is achieved within each college. A maximum of 9 faculty members will be appointed. Members are expected to participate in the annual UCW retreat, regular UCW meetings, and at least one subcommittee within UCW. A request shall be submitted to Faculty Senate each year for a liaison to be appointed to UCW. Membership term for appointed faculty members is three academic years.

Merit Members (64.8% of all Merit employees are women, 2005 Fact Book)
The Provost shall request Merit employee nominations from Vice Presidents, Deans, Directors, Department Heads, and Supervisors within colleges and departments. The Provost’s Office will work with the Executive Subcommittee to select members. Individuals interested in membership to UCW can self-nominate through an application form found on the UCW web site (http://www.public.iastate.edu/~ucw/). The role of the Merit representatives is to ensure that issues unique to Merit employed women are expressed and outreach to female Merit employees is achieved. Merit employees will be represented from a variety colleges, departments, and positions (blue collar, clerical, security, and technical). A request will be submitted to AFSCME and Supervisory/Confidential Council for a liaison to UCW. A maximum of nine members will be appointed. Merit members are expected to attend the annual UCW retreat, regular UCW meetings, and participate in one subcommittee within UCW. Term for membership is three academic years.

Professional & Scientific Members (51.2% of all P&S are women, 2005 Fact Book)
The Provost shall request nominations for P&S representatives from Deans, Department Heads, Directors and the Vice Presidents. The Provost’s Office will work with the Executive Subcommittee to select members. Individuals interested in membership to UCW can self-nominate through an application form found on the UCW web site. The role of P&S members is to ensure unique issues of P&S women are expressed and outreach to female P&S employees is achieved. A request shall be submitted to the P & S Council each year for a liaison to be appointed to UCW. P&S members are expected to attend the annual UCW retreat, regular UCW meetings, and at minimum, participate in one subcommittee within UCW. A maximum of nine P&S members will be represented on UCW. Membership term is three academic years.
Student Members (43.5% undergraduate students are women, 41.4% of graduate students are women, 74.9% are women in first year professional, with a total of 43.7% of student population being women, 2005 Fact Book)
The Provost will request student members to UCW from the GSB and GPSS. Two graduate and two undergraduate students should be selected. Students can also self-nominate through an application form found on the UCW web site. Students from special constituencies (for example, LGBT, Pan Hellenic, Residence Halls) will be encouraged during this process. Student members are initially appointed for one year and may be appointed for a second year with the approval of their constituency. A maximum of four student members will be represented on UCW. Student members are expected to attend the annual UCW retreat, regular UCW meetings, and participate in one subcommittee within UCW.

Women’s Leadership Consortium/Ex-Officio Members
Representatives from programs and units that directly serve the needs and interests of women shall be UCW ex-officio members. Their role is to provide advice and participate in fulfilling the mission of UCW. The Provost endorses the following program representation: The Carrie Chapman Catt Center for Women in Politics, Women’s Studies, Women’s Center, YWCA, Affirmative Action, WISE Program, University Childcare Committee, Women’s Athletics, Student Health, Archives of WISE and the Faculty Senate Committee on Women and Minorities. The advisory committee will name three of its members to regularly attend UCW meetings, but only one of those has voting privileges. The ex-officio members will be eligible for chair or vice chair of UCW if they resign from the ex-officio role and a new representative is appointed.

Chair, Vice-Chair, and Past Chair
The Provost will appoint the Chair, Vice Chair, and Past Chair from nominations received from the Executive Subcommittee and the university community. The same person will serve in each role one year consecutively. Please see Operating Procedure section for responsibilities of each position.

Recommended Membership Timeline
March  Provost, Chair and Past Chair request for nominations.
      Past Chair posts announcement in Inside Iowa State requesting self-nominations.
      Name of administrative support within Office of the Provost should be listed as contact.
April  Executive Subcommittee and Office of the Provost reviews nominations.
      Areas not represented are brought to Provost’s attention for second request.
      New Vice Chair is named.
May    Letters to new members and their supervisor.

Revised by UCW: 3/07
Approved by UCW: 10/01
**Annual Schedule**

**August**  
Fall Retreat  
Review UCW Governance Document lead by Vice Chair at Fall Retreat  
Executive Subcommittee to set annual budget

**September**  
UCW Reception  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting

**October**  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting  
Women’s Enrichment Grant due. Chair updates grant and submits.

**November**  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting

**December**  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting

**January**  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting

**February**  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting  
Review current membership status with whole committee  
Contact employee/student groups to have them appoint UCW representation the following year (Faculty Senate, AFSCME, Supervisory/Confidential Council, P&S Council, GSB, GPSS)

**March**  
Provost, Chair and Past-Chair request for nominations  
Announcement in Inside Iowa State requesting self-nominations  
Executive Meeting (prior to UCW Meeting)  
UCW Meeting  
Executive Committee proposes budget for the following year.

**April**  
Executive Committee and Office of the Provost reviews nominations.  
Areas not represented are brought to Provost’s attention for second request  
New Vice Chair is named.  
Executive Meeting (prior to UCW Meeting)  
Final UCW Meeting Luncheon  
Annual committee summaries due  
Committee binders due

**May**  
Office of Provost sends letters to new members and their supervisor  
Letters to members with completed terms thanking them for their service or letters to members asking if they would like to serve another term.

**June**  
Chair annual summary due.  
No meetings

**July**  
No meetings
Women’s Leadership Consortium
A proposal for a re-alignment of Women’s Programs and Issues
May 2002 (Implemented, 2003)

Background. Thirty years ago, ISU responded to the women’s movement by forming a University Committee on Women. The Committee reported to the Office of the Vice President for Academic Affairs and had as its mission "the responsibility of making a thorough study of the status of women at all levels of the university and recommending positive steps that the university should take to ensure the current status of women. . . ."

Since 1972, the University has established numerous programs that have strengthened the presence of women and of gender consciousness on the campus. These programs include a diverse range of units, ranging from instructional and research units to recruiting and training initiatives. Among these units are the following:

- Women’s Studies
- Carrie Chapman Catt Center for Women and Politics
- The Margaret Sloss Women’s Center
- Program for Women in Science and Engineering
- Archives of Women in Science and Engineering
- Faculty Senate Committee on Women and Minorities
- Shared Leadership for Institutional Change (SLIC)
- YWCA
- University Child Care Resource Office
- Women’s Athletics
- Sexual Assault Response Team (SART)

While these programs/units and others are generally operating well and have increased the profile and voice of women on campus, there is no formal structure for bringing the directors together. Since the units report to a range of administrators (from the Provost to Student Affairs, from Athletics to DPS), it is difficult for the groups to coordinate planning and goals. More important, it is very difficult to launch major initiatives across units. In the recent set of enhancement proposals forwarded to the Committee on Strategic Planning and Budget Effectiveness, for example, there were only two small requests to enhance our strengths in this area. Women’s programs missed an important chance to increase their effectiveness and expand their work.

At the same time the University is supporting a variety of women-focused units, the University Committee on Women (UCW) continues to operate independently of administrative and employment barriers with its 40-plus members. But as a broad-based committee with limited support, it cannot function as a central location for these programs. In the plan below, we are proposing that the mission of the UCW might be redefined as the women’s programs and initiatives on campus are brought together in a consortium.

Structure of Consortium. We are proposing a Women’s Leadership Consortium to bring together, in a more structured manner, the activities of women’s programs and units housed in the Provost’s area, and to raise the profile of our women’s programs. Women’s units not housed in the Provost’s area would be included as ex officio members. Membership would
be the director or chair of the following units:

University Committee on Women
Women’s Studies
Carrie Chapman Catt Center for Women and Politics
The Margaret Sloss Women’s Center
Program for Women in Science and Engineering
Archives of Women in Science and Engineering
Faculty Senate Committee on Women and Minorities
Shared Leadership for Institutional Change (SLIC)
Associate Provost with responsibilities for women’s issues

(Ex officio members: YWCA, University Child Care Resource Office, Office of Equal Opportunity and Diversity, Athletics representative with responsibilities for women’s athletics, Lectures Program representative with responsibilities for women’s programming and events, SART (Sexual Assault Response Team), Thielen Student Health Center representative with responsibilities in women’s health and wellness.)

The consortium would have the following functions:

--to serve as a resource for the President and Provost, along with the UCW
--to share information about on-going initiatives, issues, and plans
--to coordinate and leverage activities of individual programs and committees
--to coordinate and co-sponsor events, from Women’s History Month to colloquia
--to propose new policy and programming initiatives (sponsoring conferences, proposing hiring, etc.)
--to supervise the continuation of leadership initiatives, like SLIC and Truman Scholars
--to support the recruitment and retention of women of color as students and employees
--to enhance the mentoring of women employed on campus
--to undertake coordinated fund raising
--to seek grant funding for scholarly and instructional initiatives

The consortium would meet three times a semester to share information and plan joint initiatives and would be convened by the Associate Provost with responsibilities for women’s issues and programs. The council would issue yearly reports and meet with the provost at least once a year.

The consortium would report to the Provost through the Associate Provost.

University Committee on Women. If we are to institute this consortium, the University Committee on Women might be re-organized, with a smaller membership and more focused charge. UCW would continue to operate independently; this committee would continue to be an important campus advocate for women in issues of hiring (especially centrally), in the evaluation of women’s status on campus, in special studies of work environment (i.e. a continuation of the UCW review of women’s status in various colleges), and in policy issues (family leave, part-time work, etc.). The leadership of UCW would continue to have direct access to the Provost.

Differentiation of the Roles of University Committee on Women and the Women’s Leadership Consortium. While both the University Committee on Women and the Proposed Women’s
Leadership Consortium aim to support women on the Iowa State campus, they have two distinct roles. The University Committee on Women serves as an independent voice for women on campus. UCW is comprised of women from across campus, from all employment categories. Being an "independent voice," UCW is expected to raise issues, request studies, and evaluate the university relative to gender issues. In contrast, the Women’s Leadership consortium is comprised of persons in leadership positions in the various women’s programs on campus. The goal of the Women’s Leadership Consortium is to coordinate programmatic issues related to women’s issues on campus. To ensure collaboration of effort, the Chair of UCW will be a member of the Women’s Leadership Consortium.

Associate Provost. We propose that the Provost appoint an Associate Provost for women, in a 1/2 time position. This person would coordinate activities of the consortium, would supervise collection of data about women’s status on campus, would implement and monitor policies with special impact on women, would coordinate grant activities, and would work with central administrators to improve the status of women on campus. This person would serve as the liaison with both the Women’s Leadership Consortium and the University Committee on Women.

Current costs. This consortium could be instituted for FY03 with minimal cost. The planning of new initiatives is likely to generate modest initial costs in supplies and services. A current Associate Provost would convene the group and draw from current support staff for initial implementation.

Future Costs. We believe that when the budget situation improves, the Provost should appoint a part-time Associate Provost for Women to take on the coordination of this group and serve as an administrative spokesperson for women on campus. A part-time support staff person would also be necessary to support this Associate Provost, the Women’s Leadership Consortium, and the University Committee on Women.

Review. The consortium would be reviewed at the end of its second year to assess the effectiveness of the consortium in meeting the needs of the women’s groups involved and of the mission of the university. The consortium would work together with the Provost’s office in the review.

Endorsed by:
- Liz Beck, Chair-elect, University Committee on Women
- Dianne Bystrom, Director of the Carrie Catt Center for Women and Politics
- Jill Bystydzienksi, Director of Women’s Studies
- Susan Carlson, Associate Provost
- Judy Dolphin, Director of YWCA
- Julie Harders, Public Safety
- Jackie Litt, Chair of University Committee on Women
- Julie Manning, Athletic Department
- Connie Post, Faculty Senate Committee on Women and Minorities
- Penny Rice, Director of the Women’s Center
- Karen Zunkel, Director of Program for Women in Science and Engineering
- Tanya Zanish-Belcher, Department Head, Special Collections, Iowa State University Library
College Review Process
Procedural Guidelines for Review of the Status of Women in Colleges

Purpose
To provide a comprehensive and objective analysis of data on the status of women at the college level for the purpose of developing strategies to ensure equality and diversity.

Timing
Periodic Review (10 year time frame)
Start to completion of review (approximately 12 months)

Committee Composition (5-7 members)
Chair The review committee chair should be a tenured faculty UCW member, outside of the college to be reviewed, appointed by the UCW chair in consultation with the Office of the Provost.

Membership from College The college dean will be asked to recommend an administrator (department chair or associate dean) to assist in collecting data from the college. Representatives from the P&S staff and faculty from the college will be selected by UCW in consultation with the Office of the Provost. The dean may also recommend P&S and faculty members.

External Membership One or two additional members may be selected by the UCW chair from present or past UCW membership, or other interested faculty to participate in the review.

A reasonable effort will be made to ensure diversity in the committee membership.

The process below is general and we recognize that each college may have characteristics that suggest modification. The process will be discussed with college representatives to evaluate whether changes should be made.

Process
Notification of College Administration: Committee is selected with consultation of College Dean, the Office of the Provost, and UCW chair

Data Collection:
Request College Participation and Input
Institutional Research
College-collected

Interpretation: Analysis and Recommendations

Report Writing:
(Content Guidelines below)
Report Review pre-submission (for correcting errors in fact)
College Dean and appointees
Office of the Provost
Offer meeting with committee/chair
Submission
To Provost (Vice President)
To College Dean
Publication/Dissemination
Website
Other modes (Daily, Inside Iowa State, etc. – news stories – not full report)

College reports will provide information for use in the composite report “UCW Status of Women at Iowa State University”, last published in 2002.

**Report Content Guidelines**

Abstract
Introduction (Statement of Purpose)
Committee Composition
Data (Gender breakdown):
(determine population to be examined)
Tenure/Tenure Track Faculty over time (10 year period?)
- Divided by rank
- College wide
- Departmental
P & S over time (10 year period?)
- Divided by level
- College wide
- Departmental
Lecturers
- Designators?
- College wide
- Departmental

Hiring of women faculty *(P&S??)* by year and department
- Candidate numbers
- Offers extended
- Offers accepted

Analysis
Trend examination
Changes in fraction:
- Total women
- Women wrt rank
- Positions (faculty, P&S, lecturers)

Recommendations
As suggested by data/analysis

Summary
Acknowledgments

Original draft prepared by Kristen Constant (3/07)
**Annual Budget**
The Office of the Provost provides $1,500 and administrative support each year to UCW. UCW could apply for grant funding similar to the WLC mini grants.

**Archives**
At the end of each year the Chair's annual summary and meeting minutes should be transferred to the University Archives (Special Collections Dept.), 403 Parks Library. Committee binders should be given to the administrative assistant.